

## Consensus forecasts for the periods ending 31 May 2024, 2025 & 2026 as of 12 June 2024

Broker	Analyst(s)	
Peel Hunt <sup>1</sup>	Damindu Jayaweera	
Investec Bank plc <sup>1</sup>	Julian Yates	
Shore Capital	Martin O'Sullivan	
Jeffries International Limited	Charles Brennan	
Liberum	Andrew Ripper	
Deutsche Numis Research	Tintin Stormont	
Panmure Gordon	Harvey Robinson	
Zeus Capital	Bob Liao	

Forecasts for period ended 31 May 2024	Consensus	Market Low	Market High
Cyber Security revenue (£m)	263.6	258.6	268.8
Escode revenue (£m)	66.0	65.5	67.2
Total revenue (£m)	330.3	324.4	334.9
Adjusted EBITDA (exc. SBP) (£m)	42.3	40.1	44.3
Adjusted EBITDA (inc. SBP) (£m)	40.0	36.9	42.7
Adjusted EBIT (exc. SBP and Amortisation of acquired Intangibles) (£m)	29.7	28.1	31.0
Adjusted EBIT (inc. SBP and Amortisation of acquired Intangibles) (£m)	17.8	14.7	19.4
Adjusted PBT (exc. SBP and Amortisation of acquired Intangibles) (£m)	23.2	21.3	24.9
Adjusted EPS (exc. SBP and Amortisation of acquired Intangibles) (p)	5.6	5.2	5.9
Free cash flow 2 (£m)	12.5	2.5	19.7
Net debt exc. leases 3 (£m)	(50.4)	(52.5)	(47.7)

Forecasts for period ended 31 May 2025	Consensus	Market Low	Market High
Cyber Security revenue (£m)	279.6	269.8	285.7
Escode revenue (£m)	67.3	66.5	69.7
Total revenue (£m)	346.7	337.3	352.6
Adjusted EBITDA (exc. SBP) (£m)	52.2	46.8	56.1
Adjusted EBITDA (inc. SBP) (£m)	50.1	44.8	53.5
Adjusted EBIT (exc. SBP and Amortisation of acquired Intangibles) (£m)	39.5	34.4	42.7
Adjusted EBIT (inc. SBP and Amortisation of acquired Intangibles) (£m)	27.8	23.4	31.4
Adjusted PBT (exc. SBP and Amortisation of acquired Intangibles) (£m)	34.2	29.0	37.4
Adjusted EPS (exc. SBP and Amortisation of acquired Intangibles) (p)	8.2	6.8	9.4
Free cash flow 2 (£m)	30.6	26.7	33.0
Net debt exc. leases 3 (£m)	(39.6)	(42.8)	(33.1)

Forecasts for period ended 31 May 2026	Consensus	Market Low	Market High
Cyber Security revenue (£m)	302.5	286.0	314.2
Escode revenue (£m)	68.9	67.1	72.4
Total revenue (£m)	369.3	354.3	382.3
Adjusted EBITDA (exc. SBP) (£m)	60.7	53.7	67.0
Adjusted EBITDA (inc. SBP) (£m)	58.0	49.2	61.5
Adjusted EBIT (exc. SBP and Amortisation of acquired Intangibles) (£m)	47.5	40.8	54.7
Adjusted EBIT (inc. SBP and Amortisation of acquired Intangibles) (£m)	35.3	27.3	39.2
Adjusted PBT (exc. SBP and Amortisation of acquired Intangibles) (£m)	42.6	36.3	47.9
Adjusted EPS (exc. SBP and Amortisation of acquired Intangibles) (p)	10.3	8.5	11.7
Free cash flow 2 (£m)	36.9	32.5	42.1
Net debt exc. leases 3 (£m)	(21.5)	(28.0)	(6.7)

<sup>&</sup>lt;sup>1</sup> Joint house brokers.

Contact: <a href="mailto:investor relations@nccgroup.com">investor relations@nccgroup.com</a>

 $<sup>^2</sup>$  Free cash flow represents net cash generated from operating activities less capital expenditure and excluding repayment of lease payments (principal amount).

 $<sup>^3</sup>$  Forecasts from Analysts for Net debt exc. leases do not consistently include the disposal cash proceeds of c.€9m in relation to the DetACT non-core disposal outlined in December 2023.